

MBA.IB.1/10.153

M.B.A. (IB) DEGREE I SEMESTER EXAMINATION NOVEMBER 2010

SMI 2101 MANAGEMENT CONCEPTS AND ORGANIZATIONAL BEHAVIOUR

Time: 3 Hours

Maximum Marks: 50

(All questions carry EQUAL marks)

 $(5 \times 10 = 50)$

- I. A. What is the systems approach to organization? In what respects the systems approach to the study of organizations superior to the traditional approach?
 OR
 - B. What is the contingency view of organization? Does it adequately help us in designing organizations?
- II. A. Distinguish between management, organization and administration. Is management a science, an art or a profession?
 - B. What are the components of management as an ongoing activity? Describe the principle elements and skills of management.
- III. A. Discuss the role of Job values and Job attitudes on performance.
 - B. Explain the importance of Personality and Emotional intelligence in organizational commitment.
- IV. A Why do you think it is important to understand attributional process in organizations? Describe the errors that affect attribution process.
 - B. What are the similarities and differences between the Expectancy Model and Behaviour Modification?
- V. A. "Effectiveness results from a leader using a style that is appropriate to the demands of the environment". Critically examine the leadership theories that support this approach.
 - B. Define Communication. What are the various barriers to effective communication? Suggest some suitable measures to overcome these barriers.